# Form **990**

## **Return of Organization Exempt From Income Tax**

OMB No. 1545-0047

2014

Open to Public Inspection

Department of the Treasury Internal Revenue Service Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

▶ Information about Form 990 and its instructions is at www.irs.gov/form990. For the 2014 calendar year, or tax year beginning 2014, and ending . 20 15 C Name of organization Cornish College of the Arts D Employer identification number В Check if applicable: Address change Doing business as 91-0916534 Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone number Name change Initial return 1000 Lenora Street 206-726-5020 City or town, state or province, country, and ZIP or foreign postal code Final return/terminated Seattle, WA, 98121 G Gross receipts \$ 52.397.920 Amended return Application pending F Name and address of principal officer: Nancy Uscher H(a) Is this a group return for subordinates? Yes No 1000 Lenora Street, Seattle, WA 98121 **H(b)** Are all subordinates included? Yes No If "No," attach a list. (see instructions) 501(c)(3) \_\_ 501(c) ( ) ◀ (insert no.) ☐ 4947(a)(1) or Tax-exempt status: Website: ▶ www.cornish.edu **H(c)** Group exemption number ▶ Form of organization: V Corporation Trust L Year of formation: Association M State of legal domicile: Part I Briefly describe the organization's mission or most significant activities: An accredited four year college offering 1 baccalaureate degrees in Art, Dance, Music, Design, Film & Media, Performance Production, and Theater. Activities & Governance 2 Check this box ▶☐ if the organization discontinued its operations or disposed of more than 25% of its net assets. 3 Number of voting members of the governing body (Part VI, line 1a) . . . . . 30 4 Number of independent voting members of the governing body (Part VI, line 1b) 4 30 5 Total number of individuals employed in calendar year 2014 (Part V, line 2a) 5 906 6 6 Total number of volunteers (estimate if necessary) . . . . . . . . . . . . 20 Total unrelated business revenue from Part VIII, column (C), line 12 7a 0 Net unrelated business taxable income from Form 990-T, line 34 7b 0 **Current Year** 8 Contributions and grants (Part VIII, line 1h) . . . . 2,689,015 1,952,147 Revenue 9 Program service revenue (Part VIII, line 2g) 28,380,681 29,471,760 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . . . . . 829,419 10.416.322 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) . . . 80,793 -105,509 12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) 31,979,908 41,734,720 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) . . . . . 6,321,855 7,625,917 14 Benefits paid to or for members (Part IX, column (A), line 4) . . . . . . 0 0 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 16,687,221 16,376,592 Professional fundraising fees (Part IX, column (A), line 11e) . . . . . . 16a 0 Total fundraising expenses (Part IX, column (D), line 25) ► 876,888 b 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . . . . . 10,568,169 10,581,641 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 33,577,245 34,584,150 19 Revenue less expenses. Subtract line 18 from line 12 . . . . . -1,597,337 7,150,570 Beginning of Current Year End of Year 20 Total assets (Part X, line 16) 77,979,915 78,681,390 21 Total liabilities (Part X, line 26) . 32,740,966 26,784,247 22 Net assets or fund balances. Subtract line 21 from line 20 45,238,949 51,897,143 Part II Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Sign Signature of officer Date Here Jeff Riddell, VP for Finance and Administration Type or print name and title Print/Type preparer's name Preparer's signature Date **Paid** Check if self-employed **Preparer** Firm's name Firm's EIN ▶ **Use Only** May the IRS discuss this return with the preparer shown above? (see instructions) . Yes No

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Part	•	
		e or note to any line in this Part III
1	Briefly describe the organization's mission:	
		rovide students aspiring to become practicing artists with an educational program , that nurtures creativity and intellectual curiosity, while preparing them to
	contribute to society as artists, citizens, and inno	
	contribute to society as artists, citizens, and inno	valors.
2	Did the organization undertake any significant r	program services during the year which were not listed on the
_		Yes V No
	If "Yes," describe these new services on Sched	
3	· · · · · · · · · · · · · · · · · · ·	nake significant changes in how it conducts, any program
		· · · · · · · · · · · · · · · · · · ·
	If "Yes," describe these changes on Schedule C	
4	Describe the organization's program service ac	complishments for each of its three largest program services, as measured by
	expenses. Section 501(c)(3) and 501(c)(4) organ	nizations are required to report the amount of grants and allocations to others,
	the total expenses, and revenue, if any, for each	n program service reported.
4a	(Code:) (Expenses \$26,546,733	g including grants of \$
		reate degrees in Art, Dance, Music, Design, Film & Media, Performance
		ornish College in the 2014 fall semester and 697 students attended in the spring
	semester. In 2015, 196 students graduated. The co	ollege preparatory dance program instructed 189 students and the summer
	programs instructed 520 students.	
41-	(O-d) / (F	· including and of the control of th
4b		nincluding grants of \$) (Revenue \$1,799,496 )
		re provided for 246 students during the 2014 fall semester and 238 students
	during the spring semester. Meal plans were avail	able for all Students.
4c	(Code: ) (Expenses \$	including grants of \$ ) (Revenue \$ )
	Other and the second se	
4d	Other program services (Describe in Schedule (	
10	(Expenses \$ 0 including grants of	
4e	Total program service expenses ►	28,308,830

Part I	V Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	~	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	1	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I </i>	3		,
4	<b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," <i>complete Schedule C, Part II</i>	4		,
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		~
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		~
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		,
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," complete Schedule D, Part III	8	,	
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV </i>	9		,
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	,	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	,	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>	11b		-
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII </i>	11c		,
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If</i> "Yes," <i>complete Schedule D, Part IX</i>	11d		-
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	~	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i> .	11f		,
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		~
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	~	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	~	
14 a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		~
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate			
15	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		-
16	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		V
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If</i> "Yes," <i>complete Schedule G, Part I</i> (see instructions)	16		,
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If</i> "Yes," <i>complete Schedule G, Part II</i>	17	~	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?  If "Yes," complete Schedule G, Part III	18		.,
20 a	Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H </i>	19 20a		V
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? .	20a 20b		

Checklist of Required Schedules (continued)

Part IV

			Yes	No
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		,
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	,	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	,	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	V	
b c	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24b 24c		<i>v</i>
d 25a	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	24d 25a		V
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		_
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If</i> "Yes," <i>complete Schedule L, Part II</i>	26	,	
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		,
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
a b	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a 28b		ν ν
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		~
29 30	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	29 30	V	,
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		,
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		,
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I </i>	33		~
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	~	
35a b	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a 35b		V
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2 </i>	36		~
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI </i>	37		,
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	,	-

	,
Part V	Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable <b>1a</b> 1095			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and			
	reportable gaming (gambling) winnings to prize winners?	1c	~	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 906			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? .	2b	~	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		<b>'</b>
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			
	account)?	4a		~
b	If "Yes," enter the name of the foreign country: ▶			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts			
	(FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		~
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		~
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5с		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		~
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a	~	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	~	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7с		~
d	If "Yes," indicate the number of Forms 8282 filed during the year	_		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		•
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? .	7f		~
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	<b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the			
_	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.	00		
a	Did the sponsoring organization make any taxable distributions under section 4966?	9a 9b		
b 10		อม		
	Section 501(c)(7) organizations. Enter:  Initiation fees and capital contributions included on Part VIII, line 12			
a b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . 10b			
11	Section 501(c)(12) organizations. Enter:			
ıı a	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources			
-	against amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year   12b	ıza		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
a	Is the organization licensed to issue qualified health plans in more than one state?	13a		
u	<b>Note.</b> See the instructions for additional information the organization must report on Schedule O.	. Ju		
b	Enter the amount of reserves the organization is required to maintain by the states in which			
~	the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		~
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.	14b		_
	, , p			

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Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a

response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Section A. Governing Body and Management Nο 1a Enter the number of voting members of the governing body at the end of the tax year . . . 1a 30 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. Enter the number of voting members included in line 1a, above, who are independent 1b 30 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with 2 1 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person? 3 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 4 Did the organization become aware during the year of a significant diversion of the organization's assets? . 5 5 6 6 Did the organization have members, stockholders, or other persons who had the power to elect or appoint 7a Are any governance decisions of the organization reserved to (or subject to approval by) members, 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 8a ~ 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O. . . . . . . 9 Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Nο **10a** Did the organization have local chapters, branches, or affiliates? 10a If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe in Schedule O the process, if any, used by the organization to review this Form 990. **12a** Did the organization have a written conflict of interest policy? *If "No," go to line 13* 12a Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b / Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," 12c ~ 13 Did the organization have a written whistleblower policy? . . . . . . . . . . . 13 ~ 1 14 Did the organization have a written document retention and destruction policy? 14 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official . . . . . . / 15a 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement 16a / b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶ 17 None Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) 18 available for public inspection. Indicate how you made these available. Check all that apply. Own website Another's website ✓ Upon request Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and 19 financial statements available to the public during the tax year. 20 State the name, address, and telephone number of the person who possesses the organization's books and records: ▶ Jeff Riddell, (206)726-5020

Part VI

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# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII . . . . . . . . . . . . . . . . .

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if neither the organization no	r any relate	d org	aniz	atic	n c	ompe	ensa	ted any currer	t officer, directo	r, or trustee.
				•	C)					
(A)	(B)	/de m			ition			(D)	(E)	(F)
Name and Title	Average	(do not check more than one box, unless person is both a						Reportable	Reportable	Estimated
	hours per week (list any	office	er and	d a d	a director/trustee)			compensation from	compensation from related	amount of other
	hours for	Individual trustee or director	Inst	Officer	€ e	Hig	For	the	organizations	compensation
	related organizations	vidu	Institutional trustee	cer	Key employee	hest	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization
	below dotted	or la	onal		ploy	e con		(**-2/1099-141100)		and related
	line)	uste	trus		ee e	per				organizations
		ф	stee			Highest compensated employee				
						<u> </u>				
Alex Alben	4.0							•		
Secretary	0	~		~				0	0	0
Virginia Anderson	4.0									
Chair	0	~		~				0	0	0
Roger Bass	4.0									
Vice Chair	0	~		~				0	0	0
Don Blakeney	1.5									
Trustee	0	~						0	0	0
Linda Brown	4.0									
Trustee	0	~						0	0	0
Sharon Cornish-Martin	1.5									
Trustee	0	~						0	0	0
Jody Cunningham	4.0									
Trustee	0	~						0	0	0
L Robin Du Brin	1.5									
Trustee	0	~						0	0	0
Gary Fluhrer	4.0									
Trustee	0	~						0	0	0
C Douglas Francis	4.0									
Treasurer	0	~		~				0	0	0
Marianne Sorich Francis	1.5									
Trustee	0	~						0	0	0
Michael Gibson	4.0									
Trustee	0	~						0	0	0
Patricia Gillis	1.5	_								
Trustee	0	~						0	0	0
Lawrence Hard	4.0	_								
Trustee	0	~						0	0	0

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# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

		(C)								
(A)	(B)	(da n	Position					(D)	(E)	(F)
Name and Title	Average	(do not check more than one box, unless person is both an						Reportable	Reportable	Estimated
	hours per week (list any					or/trust	tee)	compensation from	compensation from related	amount of other
	hours for	Individual trustee or director	Inst	Officer	ξ <sub>e</sub>	Hig	Former	the	organizations	compensation
	related organizations	vidu	i ti	cer	em	hest	mer	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization
	below dotted	for tr	Institutional trustee		Key employee	con		(00-2/1099-10130)		and related
	line)	uste	trus		ee e	per				organizations
		ď	tee			Highest compensated employee				
						<u> </u>				
John Gordon Hill	4.0									
Trustee	0	~						0	0	0
Donna James	4.00									
Trustee	0	~						0	0	0
John Jordan	4.0									
Trustee	0	~						0	0	0
Eleuthera Lisch	1.5									
Trustee	0	~						0	0	0
Edmund Littlefield Jr	1.5									
Trustee	0	~						0	0	0
Dorothy Holland Mann	1.5									
Trustee	0	~						0	0	0
Mark Metcalf	1.5									
Trustee	0	~						0	0	0
George Mills	1.5									
Trustee	0	~						0	0	0
Carol Munro	1.5									
Trustee	0	~						0	0	0
Joan Poliak	1.5									
Trustee	0	~						0	0	0
Sherry Raisbeck	1.5									
Trustee	0	~						0	0	0
Lonnie Rosenwald	1.5									
Trustee	0	~						0	0	0
Ellen Rutledge	4.0									
Trustee	0	~						0	0	0
Ric Spengler	1.5									
Trustee	0	~						0	0	0

(A) Name and title	(B) Average hours per	neck ss pe	rson	e than o is both or/trust	n an	(D) Reportable compensation	(E)  Reportable compensation from			ated nt of		
	week (list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	related organizations (W-2/1099-MIS(	5)	othe compens from t organize and rela organize	sation the ation ated
Peggy Otto Swistak	1.5											
Trustee	0	~						0		0		0
Sharon Nyree Williams	1.5											
Trustee	0	~						0		0		0
Nancy Uscher	40			,				207.704				04 (07
President  Jeffrey Riddell	40							327,784		0		21,627
VP for Finance and Administration	0			1				181,344		0		9,328
Gwen Freed	40			Ť				101,344		0		7,320
VP of Institutional Advancement	0			~				161,432		0		13,967
Jonathan Lindsay	40											· ·
VP for Enrollment	0			~				163,807		0		12,853
Moira Payne	40											
Provost and VP Academic Affairs	0			~				149,978		0		15,447
Christy Johnson	40											
Dept Chair	0					~		110,868		0		14,775
	<del> </del>											
1b Sub-total								1,095,213		0		87,997
c Total from continuation sheets to Part							<b>&gt;</b>					
d Total (add lines 1b and 1c)							<u>\</u>	1,095,213		0		87,997
2 Total number of individuals (including bu reportable compensation from the organ		l to th	iose	list	ed a	above	e) w	no received mo	ore than \$100	000 of		
O Did the ever-richtien list on fewers of		<b>.</b>	4							-4I	Y	es No
3 Did the organization list any former of employee on line 1a? If "Yes," complete							emp	ployee, or nigh	est compens	ated		
4 For any individual listed on line 1a, is the										tha	3	
organization and related organizations												
individual											4 (	/
5 Did any person listed on line 1a receive of	or accrue co	mpei	nsat	tion	fror	m any	/ un	related organiz	ation or indivi	dual		
for services rendered to the organization	? If "Yes," c	ompl	ete	Sch	nedu	ıle J t	or s	such person			5	· ·
Section B. Independent Contractors												
<ol> <li>Complete this table for your five highest compensation from the organization. Rej year.</li> </ol>												's tax
(A)	draga							(B)	ondooo	Com	(C)	ion
Name and business address Description of services Compensation												
							445,667					
							378,243					
MTR Western LLC, 720 S Forest Street, Seattle, WA 98134  Shuttle Service  Wilson Marketing Croup, FF03 141st Street SW, Edwards, WA 99036									228,225 133,675			
						129,824						
2 Total number of independent contractor		ng bu	ıt n	ot I	imit	ed to			ove) who			
received more than \$100,000 of compensation from the organization ▶ 5												

# Part VIII Statement of Revenue

. Cir	VIII	Check if Schedule C		a resi	oonse or note to	any line in this	Part VIII		
						(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants and Other Similar Amounts	1a	Federated campaigns	3	1a	8,671				
in our	b	Membership dues .		1b	0				
s, ( Am	С	Fundraising events .		1c	586,469				
Gif lar	d	Related organizations		1d	0				
ns, Simi	е	Government grants (con		1e	194,260				
rtio er S	f	All other contributions, g							
ള		and similar amounts not inc		1f	1,162,747				
ont nd (	g	Noncash contributions include			95,162				
	n	Total. Add lines 1a-1	T	• •	Business Code	1,952,147			
Program Service Revenue	20	Tuition and force				27 157 401	27 157 401		•
Seve	2a b	Tuition and fees Student housing and			611310	27,157,491	27,157,491	0	0
9	C	Performance events	uming		611310 611310	1,799,496	1,799,496	0	0
ěŽ	d	Vending machines			611310	129,402 11,697	129,402 11,697	0	0
ج ع	e	National Portfolio Day	rogistratio		611310	11,500	11,500	0	0
grai	f	All other program ser			011310	362,174	362,174	0	0
Pro	g	Total. Add lines 2a–2			•	29,471,760	302,174	<u> </u>	J
	3	Investment income	(including	divid	ends, interest,	27/111/100			
		and other similar amo			•	123,721	0	0	123,721
	4	Income from investmen	t of tax-exe	mpt bo	ond proceeds ►	0	0	0	0
	5	Royalties			▶	0	0	0	0
			(i) Rea	l	(ii) Personal				
	6a	Gross rents	15	5,513	0				
	b	Less: rental expenses	12	28,643	0				
	С	Rental income or (loss)		26,870	0				
	_d	Net rental income or	` <u> </u>			26,870	0	0	26,870
	7a		(i) Securit		(ii) Other				
	b	assets other than inventory Less: cost or other basis	4,61	3,523	16,000,106				
	0	and sales expenses .	2.00	420	/ 204 F00				
	С	Gain or (loss)		86,438 77.085	6,384,590 9,615,516				
	d	Net gain or (loss) .				10,292,601	0	0	10,292,601
		rtot gant or (1000)				10,272,001	J	J	10,272,001
Other Revenue	b	Less: direct expenses	586,46 ed on line 1	c). · a . b	81,150 213,529				
	l .	Net income or (loss) f		_	events . ►	-132,379		0	-132,379
	9a	Gross income from gassee Part IV, line 19 .							
	b	Less: direct expenses							
		Net income or (loss) f			vities ►				
	10a	Gross sales of in returns and allowance							
	b	Less: cost of goods s							
	С	Net income or (loss) f		of inve					
		Miscellaneous P	Revenue		Business Code				
	11a								
	b								
	С	All all and an arrangement							
	d	All other revenue .							
	12	Total. Add lines 11a- Total revenue. See in				0	20.474.745		40.040.045
	12	rotai revenue. See li	เอเเนตเเดกร			41,734,720	29,471,760	0	10,310,813 Form <b>990</b> (2014)

#### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response or note to any line in this Part IX Do not include amounts reported on lines 6b, 7b, (A) Total expenses (B) Program service **(D)** Fundraising Management and general expenses 8b, 9b, and 10b of Part VIII. expenses Grants and other assistance to domestic organizations and domestic governments. See Part IV. line 21 . . . 2 Grants and other assistance to domestic individuals. See Part IV, line 22 . . . . . 7.625.917 7.625.917 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV. lines 15 and 16 . . . Benefits paid to or for members . . . . 5 Compensation of current officers, directors, trustees, and key employees . . . . . 1,058,500 438,558 499,590 120,352 Compensation not included above, to disqualified 6 persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . 7 Other salaries and wages 11,763,309 10,106,450 1,353,686 303,173 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) 427,964 367,685 49,249 11,030 Other employee benefits . . . . . . 9 2.233.205 1,654,580 500,879 77.746 10 Payroll taxes . . . . . . . . . . . . 893,614 767,749 102,834 23,031 11 Fees for services (non-employees): Management . . . . . . 75,000 75,000 0 0 Legal . . . . . . . . . . . . . 71.222 30.989 40.093 140 54,445 0 54,445 0 Lobbying . . . . . . . . . 0 0 0 0 Professional fundraising services. See Part IV, line 17 0 0 Investment management fees . . . . . f 0 0 0 0 Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.) . . 1,597,835 604,433 794,067 199,335 12 Advertising and promotion . . . . . 148,366 74.267 39,811 34.288 13 Office expenses . . . . . . . 967,916 797,427 135,786 34,703 14 Information technology . . . . . 621,238 417,163 199,055 5,020 15 0 Occupancy . . . . . . . . . . . . 16 2,975,744 1,698,862 1,271,319 5,563 17 334,174 262,017 65,213 6,944 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 0 0 0 0 19 Conferences, conventions, and meetings . 0 0 0 0 20 . . . . . . . . . . . . . 806,643 742.112 64,531 0 21 Payments to affiliates . . . . . 0 0 22 Depreciation, depletion, and amortization . 1.904.289 1.751.946 152,343 0 23 107,492 100,947 6,545 0 24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) Transportation 295,085 321,725 26,640 0 283,517 212,003 28,719 42,795 Meals and entertainment С Cafe services 130,370 130,370 0 0 Bad debt and collections d 0 21,587 17,587 4.000 All other expenses 160,078 137,683 13,627 8,768 **Total functional expenses.** Add lines 1 through 24e 25 34,584,150 28,308,830 5,398,432 876,888 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)

Part X Balance Sheet

		Check if Schedule O contains a response or note to any line in this Pa	rt X		🗌
			<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash—non-interest-bearing	2,647,219	1	8,448,212
	2	Savings and temporary cash investments	49,343		83,785
	3	Pledges and grants receivable, net	938,421	3	767,606
	4	Accounts receivable, net	114,876	4	583,755
	5	Loans and other receivables from current and former officers, directors,			
		trustees, key employees, and highest compensated employees.			
		Complete Part II of Schedule L	36,000	5	24,000
ts	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L	0	6	0
Assets	7	Notes and loans receivable, net	1,069,461	7	1,061,118
As	8	Inventories for sale or use	0	8	0
	9	Prepaid expenses and deferred charges	325,103	9	258,883
	10a	Land, buildings, and equipment: cost or			
		other basis. Complete Part VI of Schedule D 10a 76,125,123			
	b	Less: accumulated depreciation <b>10b</b> 16,607,225	65,285,891	10c	59,517,898
	11	Investments—publicly traded securities	7,310,340		7,764,636
	12	Investments – other securities. See Part IV, line 11	0	12	0
	13	Investments—program-related. See Part IV, line 11	0	13	0
	14	Intangible assets	0	14	0
	15	Other assets. See Part IV, line 11	203,261	15	171,497
	16	Total assets. Add lines 1 through 15 (must equal line 34)	77,979,915		78,681,390
	17	Accounts payable and accrued expenses	2,515,471	17	2,491,299
	18	Grants payable	0	18	0
	19	Deferred revenue	565,284	19	523,723
	20	Tax-exempt bond liabilities	20,323,000		20,323,000
	21	Escrow or custodial account liability. Complete Part IV of Schedule D .	1,000,000	21	0
Liabilities	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L			
iak	00	·		22	_
_	23	Secured mortgages and notes payable to unrelated third parties	5,209,000	23 24	0
	24	Unsecured notes and loans payable to unrelated third parties Other liabilities (including federal income tax, payables to related third	0	24	0
	25	parties, and other liabilities not included on lines 17-24). Complete Part X	2 120 211		2 444 225
		of Schedule D	3,128,211	25	3,446,225
	26	Total liabilities. Add lines 17 through 25	32,740,966		26,784,247
_		Organizations that follow SFAS 117 (ASC 958), check here ▶ ✓ and	32,140,700		20,104,241
es		complete lines 27 through 29, and lines 33 and 34.			
anc	27	Unrestricted net assets	37,936,140	27	44,419,644
3ala	28	Temporarily restricted net assets	4,162,229		4,028,452
d E	29	Permanently restricted net assets	3,140,580		3,449,047
Net Assets or Fund Balances		Organizations that do not follow SFAS 117 (ASC 958), check here ▶ ☐ and complete lines 30 through 34.			
ts (	30	Capital stock or trust principal, or current funds		30	
se	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
As	32	Retained earnings, endowment, accumulated income, or other funds .		32	
Net	33	Total net assets or fund balances	45,238,949	33	51,897,143
_	34	Total liabilities and net assets/fund balances	77,979,915	34	78,681,390

Form 990 (2014) Page **12** 

Check if Schedule O contains a response or note to any line in this Part XI	Part	Reconciliation of Net Assets			-	
1 Total revenue (must equal Part VIII, column (A), line 12). 2 34,584,150 2 Total expenses (must equal Part IX, column (A), line 25) 2 34,584,150 3 Revenue less expenses. Subtract line 2 from line 1 3 3, 7,150,570 4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) 4 45,238,949 5 Net unrealized gains (losses) on investments 5 5 429,533 6 Donated services and use of facilities 6 6 7 100 7 Investment expenses 7 7 0 0 8 Prior period adjustments 8 7 0 9 -62,843 10 Net assets or fund balances (explain in Schedule O) 9 -62,843 10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B)) 10 51,897,143  Part XIII Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII 5 10 5 1,897,143  Part XIII Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII 5 10 5 1,897,143  Part XIII Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII 5 10 5 1,897,143  Part XIII Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII 5 10 5 1,897,143  Part XIII Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII 5 10 5 1,897,143  Part XIII Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII 5 10 5 1,897,143  Part XIII Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII 5 10 10 5 1,897,143  Part XIII Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII 5 10 10 10 10 10 10 10 10 10 10 10 10 10		Check if Schedule O contains a response or note to any line in this Part XI				~
Revenue less expenses. Subtract line 2 from line 1  Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))  Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))  Net unrealized gains (losses) on investments  Donated services and use of facilities  Comparison of the subtraction of the subtraction of the subtraction of the audit, review, or compilation of its financial statements and selection process during the audit nor audits, expension by Informatical Statements are committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?  If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis Consolidated basis, or both:  Separate basis Consolidated basis Both consolidated and separate basis  Were the organization's financial statements audited by an independent accountant?  If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis Consolidated basis or both:  Separate basis Consolidated basis Both consolidated and separate basis  Were the organization's financial statements audited by an independent accountant?  If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis. Consolidated basis Both consolidated and separate basis  Were the organization of financial statements and selection of an independent accountant?  If "Yes," the can be a box below to indicate whether the financial statements for the year were audited on a separate basis. Consolidated basis Consolidated and separate basis  Were the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.  Sa As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circula	1				41,73	4,720
Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	2	Total expenses (must equal Part IX, column (A), line 25)	2		34,58	4,150
Solution to the composition of the audit, review, or compiled on separate basis Consolidated basis, consolidated basis, consolidated basis, consolidated basis, consolidated basis Conso	3	Revenue less expenses. Subtract line 2 from line 1	_		7,15	0,570
6 Donated services and use of facilities	4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		45,23	8,949
7   Investment expenses	5	Net unrealized gains (losses) on investments	5		-42	9,533
8 Prior period adjustments	6	Donated services and use of facilities	6			0
9 Other changes in net assets or fund balances (explain in Schedule O)	7	Investment expenses	7			0
Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))	8		8			0
Part XII Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII			9		-6	2,843
Check if Schedule O contains a response or note to any line in this Part XII	10					
Check if Schedule O contains a response or note to any line in this Part XIII			10		51,89	7,143
Accounting method used to prepare the Form 990:  Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.  2a Were the organization's financial statements compiled or reviewed by an independent accountant?	Part					
Accounting method used to prepare the Form 990:		Check if Schedule O contains a response or note to any line in this Part XII				
If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.  2a Were the organization's financial statements compiled or reviewed by an independent accountant?					Yes	No
Schedule O.  2a Were the organization's financial statements compiled or reviewed by an independent accountant?	1			-		
Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:  □ Separate basis □ Consolidated basis □ Both consolidated and separate basis  b Were the organization's financial statements audited by an independent accountant?			lain ir	1		
If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:  Separate basis Consolidated basis Both consolidated and separate basis  Were the organization's financial statements audited by an independent accountant?  If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:  Separate basis Consolidated basis Both consolidated and separate basis  If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?  If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.  3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?  b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.  3b V	_			_		
reviewed on a separate basis, consolidated basis, or both:  Separate basis Consolidated basis Both consolidated and separate basis  b Were the organization's financial statements audited by an independent accountant?  If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:  Separate basis Consolidated basis Both consolidated and separate basis  If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?  If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.  3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	2a					
Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis  b Were the organization's financial statements audited by an independent accountant?			led oi			
b Were the organization's financial statements audited by an independent accountant?  If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:  Separate basis Consolidated basis Both consolidated and separate basis  If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?  If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.  3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		·				
If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:  ☐ Separate basis		· · · · · · · · · · · · · · · · · · ·				
separate basis, consolidated basis, or both:  Separate basis Consolidated basis Both consolidated and separate basis  If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?  If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.  3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	b	, ,			•	
□ Separate basis □ Consolidated basis □ Both consolidated and separate basis  c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?  If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.  3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?			on a	t		
c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?  If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.  3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?						
of the audit, review, or compilation of its financial statements and selection of an independent accountant?  If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.  3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	_		rciab			
If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.  3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	C				ا ر. ا	
Schedule O.  3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?					•	
As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?			іант п	1		
the Single Audit Act and OMB Circular A-133?	30		orth in			
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.	Ja		JI (11 11		.	
required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.	h		 an the			
	J				ا ر ا	
		,,,,,,,,			n <b>990</b>	(2014)

#### SCHEDULE A (Form 990 or 990-EZ)

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

2014

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name	of the organization					Employer identification	n number	
	ish College of the Arts						16534	
Par							ons.	
The c	organization is not a private found		,		-	•		
1	A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).							
2	A school described in section							
3	A hospital or a cooperative ho						/···> =	
4	A medical research organization	•	onjunction with a nosp	oital desc	ribed in s	section 170(b)(1)(A)	(III). Enter the	
5	hospital's name, city, and state:  An organization operated for the benefit of a college or university owned or operated by a governmental unit described in							
_	section 170(b)(1)(A)(iv). (Com			l:	470/b)	(4)/A)/-3		
6 7	☐ A federal, state, or local gover☐ An organization that normally described in section 170(b)(1	receives a subs	tantial part of its sup				n the general public	
8	☐ A community trust described		•	Part II.)				
9	An organization that normally receipts from activities relate support from gross investme acquired by the organization a	receives: (1) mo d to its exempt ent income and	ore than 331/3% of its functions—subject to unrelated business	support certain taxable i	exception	ns, and (2) no more	e than 331/3% of its	
10	☐ An organization organized and	d operated exclus	sively to test for public	c safety.	See <b>sect</b>	ion 509(a)(4).		
11	An organization organized and one or more publicly supporte the box in lines 11a through 11	operated exclusi d organizations d	ively for the benefit of, lescribed in <b>section 5</b>	to perfor <b>09(a)(1)</b> o	m the fun r <b>section</b>	ctions of, or to carry 509(a)(2). See sect	ion 509(a)(3). Check	
а	☐ <b>Type I</b> . A supporting organization(sorganization. <b>You must con</b>	s) the power to re	egularly appoint or ele	-				
b	☐ Type II. A supporting organic control or management of the organization(s). You must c	ne supporting org	ganization vested in th					
С	Type III functionally integrated its supported organization(s)						y integrated with,	
d	☐ Type III non-functionally in that is not functionally integree requirement (see instruction	rated. The organi	zation generally must	satisfy a	distributi	on requirement and		
е	Check this box if the organize functionally integrated, or Ty						I, Type III	
f	Enter the number of supported	organizations .						
g	Provide the following information							
	(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1–9 above or IRC section (see instructions))	listed in you	organization ur governing ment?	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)	
			(See man denoma))	Yes	No			
(A)								
(B)								
(C)								
(D)								
(E)								
Total								

	(Complete only if you checked th				-	•	alify under
Socti	Part III. If the organization fails to on A. Public Support	quality unde	er the tests is	stea below, p	iease compie	ete Part III.)	
	dar year (or fiscal year beginning in) ▶	<b>(a)</b> 2010	<b>(b)</b> 2011	(c) 2012	(d) 2013	<b>(e)</b> 2014	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	(a) 2010	(b) 2011	(6) 2012	(d) 2010	(6) 2014	(i) Total
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4.						
	on B. Total Support				T		
_	dar year (or fiscal year beginning in)	<b>(a)</b> 2010	<b>(b)</b> 2011	(c) 2012	(d) 2013	<b>(e)</b> 2014	(f) Total
7	Amounts from line 4						
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11 12	Total support. Add lines 7 through 10 Gross receipts from related activities, etc.					12	F04( )(0)
13	First five years. If the Form 990 is for the						
Sooti	organization, check this box and stop her on C. Computation of Public Suppor	t Porcontag					
14	Public support percentage for 2014 (line 6			1 column (f))		14	%
15	Public support percentage for 2014 (line of Public support percentage from 2013 Sch					15	<del></del>
16a	331/3% support test—2014. If the organize box and stop here. The organization qual	zation did not	check the box	on line 13, and	d line 14 is 33¹	/3% or more, c	
b	331/3% support test—2013. If the organicheck this box and stop here. The organic					e 15 is 33 <sup>1</sup> / <sub>3</sub> %	or more, . ► □
17a	10%-facts-and-circumstances test—20 10% or more, and if the organization mee Part VI how the organization meets the "fa organization	ets the "facts-	and-circumsta	nces" test, ch	eck this box ar	nd <b>stop here.</b> I	Explain in
b	10%-facts-and-circumstances test—20 15 is 10% or more, and if the organizati Explain in Part VI how the organization me supported organization	ion meets the eets the "fact	e "facts-and-ci	rcumstances" tances" test. T	test, check th	nis box and <b>st</b>	op here.
18	<b>Private foundation.</b> If the organization did				a, or 17b, chec	k this box and	see

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

# Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II.)

<del></del>	in the organization rails to quality	under the te	SIS IISIEU DEN	ow, piease co	implete i ait	11.)	
	on A. Public Support		T	T			
	dar year (or fiscal year beginning in) ▶	<b>(a)</b> 2010	<b>(b)</b> 2011	(c) 2012	(d) 2013	<b>(e)</b> 2014	(f) Total
1	Gifts, grants, contributions, and membership fees						
2	received. (Do not include any "unusual grants.")  Gross receipts from admissions, merchandise						
2	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3						
	received from disqualified persons .						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
	Add lines 7a and 7b						
8	Public support (Subtract line 7c from						
	line 6.)						
	on B. Total Support			1	I	I	I
	dar year (or fiscal year beginning in) ▶	<b>(a)</b> 2010	<b>(b)</b> 2011	(c) 2012	(d) 2013	<b>(e)</b> 2014	(f) Total
9	Amounts from line 6						
10a							
	payments received on securities loans, rents,						
	royalties and income from similar sources .						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether						
	or not the business is regularly carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
46	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12)						
	and 12.)		 	al alabad 6 12	6:60	<u> </u>	- F04(-)(0)
14	First five years. If the Form 990 is for the	•					* / * /
Coot:	organization, check this box and stop he						
	on C. Computation of Public Suppor			10		45	0/
15	Public support percentage for 2014 (line 8						%
16 Secti	Public support percentage from 2013 School D. Computation of Investment Inc				<u> </u>	16	%
	<u> </u>			v lino 12 politi	mp (f))	17	0/
17 10	Investment income percentage for 2014 (Investment income percentage from 2013)			-		17	<u>%</u>
18	Investment income percentage from 2013 331/3% support tests—2014. If the organi						
19a	17 is not more than 33 <sup>1</sup> / <sub>3</sub> %, check this box						
L	33 <sup>1</sup> /3% support tests—2013. If the organiz	_	_	-		_	
b	line 18 is not more than 33½%, check this b						
20	<b>Private foundation.</b> If the organization di	_	=				

## Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

## Section A. All Supporting Organizations

	· · · · · · · · · · · · · · · · · · ·		Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1	103	140
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.	3b		
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2) (B) purposes? If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.	3c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B)			
	purposes.	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in <b>Part VI</b> , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action			
_	was accomplished (such as by amendment to the organizing document).	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already			
С	designated in the organization's organizing document?  Substitutions only. Was the substitution the result of an event beyond the organization's control?	5b 5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations; (b) individuals that are part of the charitable class benefited by one or more of its supported organizations; or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in <b>Part VI.</b>	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).			
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7?	7		
0	If "Yes," complete Part I of Schedule L (Form 990).	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in <b>Part VI.</b>	9a		
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which			
С	the supporting organization had an interest? If "Yes," provide detail in <b>Part VI.</b> Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in <b>Part VI.</b>	9b		
10a	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f)	9с		
100	(regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer (b) below.	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to	iva		
D	determine whether the organization had excess business holdings.)	10b		

Part	V Supporting Organizations (continued)				
			Yes	No	
11	Has the organization accepted a gift or contribution from any of the following persons?				
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)				
	below, the governing body of a supported organization?	11a			
	A family member of a person described in (a) above?	11b			
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in <b>Part VI</b> .	11c			
Section	on B. Type I Supporting Organizations				
_			Yes	No	
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the				
	tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or				
	controlled the organization's activities. If the organization had more than one supported organization,				
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported				
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1			
2	Did the organization operate for the benefit of any supported organization other than the supported	•			
_	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part</b>				
	<b>VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated,				
	supervised, or controlled the supporting organization.	2			
Section	on C. Type II Supporting Organizations				
	71 11 0 0		Yes	No	
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors				
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control				
	or management of the supporting organization was vested in the same persons that controlled or managed				
	the supported organization(s).	1			
Section	on D. All Type III Supporting Organizations				
			Yes	No	
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the				
	organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax				
	year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?				
_		1			
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported				
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).				
3	By reason of the relationship described in (2), did the organization's supported organizations have a	2			
Ū	significant voice in the organization's investment policies and in directing the use of the organization's				
	income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's				
	supported organizations played in this regard.	3			
Section	on E. Type III Functionally-Integrated Supporting Organizations				
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see i	netru	ctions	e).	
a	The organization satisfied the Activities Test. Complete line 2 below.			-/-	
a b	☐ The organization is the parent of each of its supported organizations. <i>Complete line 3 below.</i>				
c	The organization is the parent of each of its supported organizations. Complete <b>interes</b> below.	ee ins	tructi	ons)	
2	Activities Test. Answer (a) and (b) below.		Yes	No	
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of				
	the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify</b>				
	those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined				
	that these activities constituted substantially all of its activities.	0-			
h	·	2a			
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the				
	reasons for the organization's position that its supported organization(s) would have engaged in these				
	activities but for the organization's involvement.	2b			
3	Parent of Supported Organizations. <i>Answer (a) and (b) below.</i>	20			
	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or				
u	trustees of each of the supported organizations? <i>Provide details in Part VI.</i>	3a			
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each				
	of its supported organizations? If "Yes," describe in <b>Part VI</b> the role played by the organization in this regard.	3b			

Page **6** 

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Org	jani	zations	
1 Check here if the organization satisfied the Integral Part Test as a qualifying other Type III non-functionally integrated supporting organizations must contain the containing of the containing organization.			
Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3	4		
5 Depreciation and depletion	5		
<ul> <li>6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)</li> <li>7 Other expenses (see instructions)</li> </ul>	6		
8 Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	1a		
<b>b</b> Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
<b>e Discount</b> claimed for blockage or other factors (explain in detail in <b>Part VI</b> ):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d	3		
<b>4</b> Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by .035	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3	4		
5 Income tax imposed in prior year	5		
<b>6 Distributable Amount</b> . Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		
7 Check here if the current year is the organization's first as a non-functionall instructions).	y-in	tegrated Type III support	ing organization (see

Part	V Type III Non-Functionally Integrated 509(a)(3	3) Supporting Organi	zations (continued)	
Secti	on D - Distributions	,	,	Current Year
1	Amounts paid to supported organizations to accomplish	exempt purposes		
2	Amounts paid to perform activity that directly furthers exe	empt purposes of suppo	rted	
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purp	oses of supported orga	nizations	
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in Part VI). See instructions.			
7	Total annual distributions. Add lines 1 through 6.			
8	Distributions to attentive supported organizations to which	h the organization is res	ponsive	
	(provide details in <b>Part VI</b> ). See instructions.			
9	Distributable amount for 2014 from Section C, line 6			
10	Line 8 amount divided by Line 9 amount			
Se	ection E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2014	(iii) Distributable Amount for 2014
1	Distributable amount for 2014 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2014 (reasonable cause required-see instructions)			
3	Excess distributions carryover, if any, to 2014:			
a				
b				
c				
d				
е	From 2013			
f	Total of lines 3a through e			
<u>g</u>	Applied to underdistributions of prior years			
<u>h</u>	Applied to 2014 distributable amount			
<u>i</u> _	Carryover from 2009 not applied (see instructions)			
j_	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2014 from Section			
	D, line 7: \$			
a	Applied to underdistributions of prior years			
b	Applied to 2014 distributable amount			
	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2014, if any. Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions).			
6	Remaining underdistributions for 2014. Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions).			
7	Excess distributions carryover to 2015. Add lines 3j and 4c.			
8	Breakdown of line 7:			
а				
b				
С				
d	Excess from 2013			
е	Excess from 2014			

	Form 990 or 990-EZ) 2014 Pag	
Part VI	<b>Supplemental Information.</b> Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; an Part III, line 12. Also complete this part for any additional information. (See instructions.)	d

## **SCHEDULE D** (Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes" to Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

OMB No. 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service

▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Inspection

Name o	f the organization		Employer identification number
Corni	sh College of the Arts		91-0916534
	Organizations Maintaining Donor Ac	dvised Funds or Other Similar Fun	nds or Accounts.
	Complete if the organization answered	"Yes" to Form 990, Part IV, line 6.	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year) .		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor funds are the organization's property, subject to the state of the state		
6	Did the organization inform all grantees, donors, only for charitable purposes and not for the ben conferring impermissible private benefit?	efit of the donor or donor advisor, or f	for any other purpose
Par	t II Conservation Easements.		
	Complete if the organization answered	I "Yes" to Form 990, Part IV, line 7.	
1	Purpose(s) of conservation easements held by the		
	Preservation of land for public use (e.g., recre	ation or education) 🗌 Preservation o	f a historically important land area
	Protection of natural habitat	Preservation o	f a certified historic structure
_	Preservation of open space		
2	Complete lines 2a through 2d if the organization I	held a qualified conservation contribution	
	easement on the last day of the tax year.		Held at the End of the Tax Year
а			
b	Total acreage restricted by conservation easemed		
С	Number of conservation easements on a certified	. ,	
d	Number of conservation easements included ir historic structure listed in the National Register	n (c) acquired after 8/17/06, and not	
3	Number of conservation easements modified, tratax year ▶	nsferred, released, extinguished, or terr	minated by the organization during the
4	Number of states where property subject to cons	ervation easement is located ►	
5	Does the organization have a written policy reviolations, and enforcement of the conservation e		
6	Staff and volunteer hours devoted to monitoring,	inspecting, and enforcing conservation	n easements during the year
7	Amount of expenses incurred in monitoring, insper	ecting, and enforcing conservation ease	ements during the year
8	Does each conservation easement reported on lin and section 170(h)(4)(B)(ii)?		
9	In Part XIII, describe how the organization reports		
	balance sheet, and include, if applicable, the text organization's accounting for conservation easen	•	nancial statements that describes the
Par			Other Similar Assets.
	Complete if the organization answered		
1a	If the organization elected, as permitted under S works of art, historical treasures, or other similar public service, provide, in Part XIII, the text of the	ar assets held for public exhibition, ed	ducation, or research in furtherance of
L			
b	If the organization elected, as permitted under works of art, historical treasures, or other similar public service, provide the following amounts rela-	ar assets held for public exhibition, ed	
	(i) Revenue included in Form 990, Part VIII, line 1		• \$0
	(ii) Assets included in Form 990, Part X		<b>&gt;</b> \$ 1,984,875
2	If the organization received or held works of a following amounts required to be reported under	rt, historical treasures, or other simila	r assets for financial gain, provide the
а	Revenue included in Form 990, Part VIII, line 1	· · · · · · · · · · · · · · · · · · ·	
b h	Assets included in Form 990. Part X		• • •

	e D (Form 990) 2014	Nalla atiana at 1	\	T	01			Page 2
Pari								
3	Using the organization's acquisition, a collection items (check all that apply):	ccession, and our	ier records, che	eck any or ir	ie ioliov	wing mat are a	Sigi	illicant use of its
•			ما 🗆 امد	n or ovehen	ao proa	romo		
a	Public exhibition			n or exchanger Education		rams		
b	<ul><li>Scholarly research</li><li>Preservation for future generations</li></ul>		e 🗹 Oth	ei Educatio	on 			
4	Provide a description of the organization	on's collections a	nd explain how	they further	the ord	ranization's ex	emn	t nurnose in Par
7	XIII.	on a conections a	na explain now	triey furtifier	the org	gariization 3 ex	cilip	t puipose iii i ai
5	During the year, did the organization s	olicit or receive o	donations of an	historical t	reasure	s or other sim	nilar	
·	assets to be sold to raise funds rather t							☐ Yes 🗸 No
Part								
ı aıı	Complete if the organization a		to Form 990	Part IV line	9 orı	reported an a	mαi	ınt on Form
	990, Part X, line 21.	2110W0100 100	10 1 01111 000,	i dit iv, iii	5 0, 0	oportod arra		
1a	Is the organization an agent, trustee,	custodian or othe	er intermediary	for contribu	tions or	other assets	not	
-	included on Form 990, Part X?		-					☐ Yes ☐ No
b	If "Yes," explain the arrangement in Par	t XIII and comple	te the following	table:				
	, . ,						Amo	ount
С	Beginning balance				10	;		
d	Additions during the year				10	1		
е	Distributions during the year				1e			
f	Ending balance				1f			
2a	Did the organization include an amount	on Form 990, Pa	rt X, line 21, for	escrow or c	ustodia	l account liabili	ity?	☐ Yes ☐ No
b	If "Yes," explain the arrangement in Par						•	
Par					•			
	Complete if the organization a	answered "Yes"	to Form 990,	Part IV, line	e 10.			
		(a) Current year	(b) Prior year	(c) Two year		(d) Three years ba	ack	(e) Four years back
1a	Beginning of year balance	7,553,695	6,775,81	7 5,	922,593	6,295,4	458	5,281,285
b	Contributions	87,976	151,66		46,019	224,8		226,944
С	Net investment earnings, gains, and	·	•			·		•
	losses	495,376	903,04	5 1,	062,091	-380,1	128	999,829
d	Grants or scholarships	0	276,83		254,886	217,5		212,600
e	Other expenditures for facilities and							
	programs	0		0	0		0	C
f	Administrative expenses	0		0	0		0	0
q	End of year balance	8,137,047	7,553,69		775,817	5,922,5		6,295,458
2	Provide the estimated percentage of th						-	0/2/0/100
a	Board designated or quasi-endowment		•	. <b>9</b> , (-	-,,,			
b		2 %	-17					
C	Temporarily restricted endowment ▶	28 %						
	The percentages in lines 2a, 2b, and 2c		0%.					
3a	Are there endowment funds not in the			hat are held	and ad	ministered for	the	
	organization by:	'	3					Yes No
	(i) unrelated organizations							3a(i) 🗸
	(ii) related organizations						•	3a(ii) 🗸
b	If "Yes" to 3a(ii), are the related organiz							3b 🗸
4	Describe in Part XIII the intended uses		•				•	
Part								
211	Complete if the organization a		to Form 990.	Part IV. line	e 11a. S	See Form 990	). Pa	art X. line 10.
	Description of property	(a) Cost or oth		t or other basis		Accumulated	, . •	(d) Book value
		(investme	' '	(other)		epreciation		. ,
1a	Land		0	23,698,913				23,698,913
	Buildings		0	43.706.892		12.610.981		31.095.911

0

0

0

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.) .

1,568,428

4,090,155

3,060,735

c Leasehold improvements

1,178,342

1,103,610

2,441,122

390,086

619,613

2,986,545

Part VII	Investments – Other Securities		000	Doubly line	- 11b C F	on 000 Davit V line 10
	Complete if the organization ans					
	(a) Description of security or catego (including name of security)	ry	(b)	Book value		Method of valuation: end-of-year market value
(1) Financial						
	neld equity interests					
(3) Other						
(^)						
(B)						
(C)						
(D)			-			
(E) (F)						
(G)						
(H)						
	b) must equal Form 990, Part X, col. (B) line 12.) ▶		-			
Part VIII	Investments—Program Relate					
Part VIII	Complete if the organization ans		m 990	Part IV line	11c See For	m 990 Part X line 13
	(a) Description of investment	swered res to roi	1	Book value		Method of valuation:
	(a) Description of investment		(5)	Book value		end-of-year market value
(1)						
(2)						
(3)						
(4)						
(5)						
(6)						
(7)						
(8)						
(9)						
	b) must equal Form 990, Part X, col. (B) line 13.) ▶	•				
Part IX	Other Assets.					
	Complete if the organization and		m 990	, Part IV, line	e 11d. See For	
		(a) Description				(b) Book value
(1)						
(2)						
(3)						
(4)						
(5)						
(6)						
(7)						
(8)						
(9) Total, (Colu	mn (b) must equal Form 990, Part X, o	col. (B) line 15.)				•
Part X	Other Liabilities.	(=)				
rareza	Complete if the organization and	swered "Yes" to For	m 990	). Part IV. line	e 11e or 11f. S	ee Form 990. Part X.
	line 25.	3110104 100 10101	000	,, , , , , , , , , , , , , , , , , , , ,		, , , , , , , , , , , , , , , , , , ,
1.	(a) Description of liability	(b) Book value				
(1) Federal in	ncome taxes		$\overline{}$			
(2) Due to [	Dept of Education	8!	57,802			
(3) Rental D	•		34,800			
	ue interest rate swap agreement		77,769			
	d Lease liability		75,854			
(6)						
(7)						
(8)						
(9)						
	b) must equal Form 990, Part X, col. (B) line 25.) ▶		46,225			
	r uncertain tax positions. In Part XIII, pro					
organization'	s liability for uncertain tax positions unde	er FIN 48 (ASC 740). Che	eck here	e if the text of t	he footnote has b	peen provided in Part XIII

Schedule D (Form 990) 2014 Reconciliation of Revenue per Audited Financial Statements With Revenue per Return. Part XI Complete if the organization answered "Yes" to Form 990, Part IV, line 12a. Total revenue, gains, and other support per audited financial statements . . . 2 Amounts included on line 1 but not on Form 990. Part VIII. line 12: Net unrealized gains (losses) on investments . . . . . . Donated services and use of facilities h Recoveries of prior year grants . . . . Other (Describe in Part XIII.) . . . . . . . Add lines 2a through 2d . . . . . . . . 2e Subtract line 2e from line 1 . . . . . . . . 3 3 Amounts included on Form 990. Part VIII. line 12, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b 4a 4b Add lines 4a and 4b 4c Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) 5 Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. Part XII Complete if the organization answered "Yes" to Form 990, Part IV, line 12a. Amounts included on line 1 but not on Form 990. Part IX. line 25: 2 Donated services and use of facilities 2a 2b Prior year adjustments Other losses . . . . . . . . . . . . 2c Other (Describe in Part XIII.) . . . . . . . . Add lines 2a through 2d . . . . 2e 3 Subtract line **2e** from line **1** . . . . . . . . 3 Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b 4a 4b Add lines **4a** and **4b** . . . . . . . . . . . . 4c Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.). 5 Supplemental Information. Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information. Schedule D, Part III, Line 4 - Various works of art including paintings, sketchings, prints, and a Rodin sculpture for the education of students and public display. Schedule D, Part V, Line 4 - Endowment funds are held and preserved at the fair value of the original gift with the earnings awarded as scholarships and program related activities as stipulated by the donor.

#### SCHEDULE E (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

#### **Schools**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

▶ Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule E (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization Employer identification number

Cornish College of the Arts 91-0916534

Part				
			YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	1	~	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions,			
	programs, and scholarships?	2	~	
3	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program,			
	in a way that makes the policy known to all parts of the general community it serves? If "Yes," please			
	describe. If "No," please explain. If you need more space, use Part II	3	~	
	Advertising placed in newspapers and the internet for employment opportunities state that the college is an equal opportunity employer. Admissions and recruiting materials also state that the college does not discriminate.			
4	Does the organization maintain the following?			
а	Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	~	
b	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	4b	_	
С	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	4c	_	
d	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	~	
	If you answered "No" to any of the above, please explain. If you need more space, use Part II.			
5	Does the organization discriminate by race in any way with respect to:			
а	Students' rights or privileges?	5a		~
b	Admissions policies?	5b		~
С	Employment of faculty or administrative staff?	5c		,
Ū	Employment of faculty of administrative statis.			
d	Scholarships or other financial assistance?	5d		~
е	Educational policies?	5e		~
f	Use of facilities?	5f		~
g	Athletic programs?	5g		~
h	Other extracurricular activities?	5h		~
	If you answered "Yes" to any of the above, please explain. If you need more space, use Part II.			
_	Does the organization receive any financial aid or assistance from a governmental agency?	6a	~	
b	Has the organization's right to such aid ever been revoked or suspended?	6b		
7	Does the organization certify that it has complied with the applicable requirements of sections 4.01 through			
	4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," explain on Part II	7	~	

Part II

applicable. Also provide any other additional information (see instructions).
Schedule E, Part I, Line 6 - Cornish receives financial assistance from the US Dept of Education in connection with various programs such
as work study programs and the FSEOG grant program. The college also receives assistance from the state of Washington through the
college work study program and Washington State Building for the Arts program.

Supplemental Information. Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as

### **SCHEDULE G** (Form 990 or 990-EZ)

**Supplemental Information Regarding Fundraising or Gaming Activities** 

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Attach to Form 990 or Form 990-EZ. ▶ Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization **Employer identification number** Cornish College of the Arts 91-0916534 Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Part I Form 990-EZ filers are not required to complete this part. 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply. Mail solicitations e Solicitation of non-government grants а Internet and email solicitations f Solicitation of government grants b Phone solicitations Special fundraising events ☐ In-person solicitations d Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☐ Yes ☐ No If "Yes." list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (v) Amount paid to (iii) Did fundraiser have (vi) Amount paid to (i) Name and address of individual (iv) Gross receipts from activity (or retained by) fundraiser listed in (ii) Activity custody or control of (or retained by) or entity (fundraiser) contributions? organization col. (i) Yes No 1 2 3 5 6 7 8 9 10 Total List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from 3 registration or licensing.

**b** If "Yes," explain:

		G (Form 990 or 990-EZ) 2014				Page <b>2</b>
Pa	rt II	Fundraising Events. Cor than \$15,000 of fundraising gross receipts greater that	ng event contributions			
		gioca i cosipio giocato. Lis	(a) Event #1  Gala  (event type)	(b) Event #2 (event type)	(c) Other events	(d) Total events (add col. (a) through col. (c))
Revenue	1	Gross receipts	667,619	(C.C.II. 17p2)	(total nonzer)	667,619
<u>m</u>	2	Less: Contributions Gross income (line 1 minus	586,469			586,469
	3	line 2)	81,150			81,150
	4	Cash prizes	0			0
	5	Noncash prizes	0			0
sesu	6	Rent/facility costs	32,311			32,311
Direct Expenses	7	Food and beverages	75,095		0	75,095
Direc	8	Entertainment	33,586		0	33,586
	9	Other direct expenses .	72,537			72,537
	10 11	Direct expense summary. Ac Net income summary. Subtra	act line 10 from line 3, co	olumn (d)		213,529 -132,379
Pa	rt III	Gaming. Complete if the than \$15,000 on Form 9		ed "Yes" to Form 99	0, Part IV, line 19, or	reported more
Revenue		· · ·	(a) Bingo	<b>(b)</b> Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Be	1	Gross revenue				
ses	2	Cash prizes				
Expe	3	Noncash prizes				
Direct Expenses	4	Rent/facility costs				
	5	Other direct expenses .	☐ Yes %	☐ Yes %	☐ Yes %	
	6	Volunteer labor	□ No	□ No	□ No	
	7	Direct expense summary. Ac	dd lines 2 through 5 in co	olumn (d)		
	8	Net gaming income summar	y. Subtract line 7 from li	ne 1, column (d)		
9	<b>a</b> Is	nter the state(s) in which the or the organization licensed to co "No," explain:		in each of these states		
10	a W		 jaming licenses revoked		ated during the tax year	

cneau	Jie G (Form 990 or 990-EZ) 2014		Pag	ge <b>3</b>
11 12	Does the organization conduct gaming activities with nonmembers?	☐ Ye		No No
13	Indicate the percentage of gaming activity conducted in:			
а	The organization's facility			%
b	An outside facility			%
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:			
	Name ►			
	Address ►			
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?	☐ Ye	es 🗌	No
b c	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the amount of gaming revenue retained by the third party ▶ \$ If "Yes," enter name and address of the third party:			
	Name ►			
	Address►			
16	Gaming manager information:			
	Name ►			
	Gaming manager compensation ► \$			
	Description of services provided ►			
	□ Director/officer □ Employee □ Independent contractor			
17 a	Mandatory distributions: Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?	☐ Ye	es 🗌 I	No
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$			
Part	Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) a Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional infor instructions).			
_				_

## **SCHEDULE I** (Form 990)

# Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

OMB No. 1545-0047

Employer identification number

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

Cornish College of the Arts							91-0916534
Part I General Information of							
1 Does the organization maintain			=	-		_	
the selection criteria used to a	•						· · V Yes 🗌 No
2 Describe in Part IV the organiz	<u> </u>						
Part II Grants and Other Ass Part IV, line 21, for any							ered "Yes" to Form 990
1 (a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
0)							
11)							
12)							

Schedule I (Form 990) (2014) Page 2 Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III Part III can be duplicated if additional space is needed. (a) Type of grant or assistance (b) Number of (c) Amount of (d) Amount of (e) Method of valuation (book, (f) Description of non-cash assistance recipients cash grant non-cash assistance FMV, appraisal, other) 1 See Schedule I, Part IV, Statement 1 2 3 5 6 Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information. Schedule I, Part I, Line 2 - The College's financial aid office awards scholarships to students based on eligibility criteria predetermined by donors and college policies. All awards are applied to tuition and related education expenses only.

Schedule I, Part IV, Statement 1

Form: Schedule I

Page: 2

Line Number: Part III

Cornish College of the Arts 91-0916534

## Description of Grants and Other Assistance to Individuals in the United States

		Number of recipients	Amt. of cash grant	Amt. of non- cash asst.
Type of grant	Scholarships and grants awarded to students attending Cornish College of the Arts	759	7,625,917	0
Method of valuation Desc. of Non-Cash Asst.				

#### **SCHEDULE J** (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2014

Open to Public Inspection

Employer identification number

Corni	ish College of the Arts	91-09165	34		
<b>Part</b>	Questions Regarding Compensation	·			
				Yes	No
1a	Check the appropriate box(es) if the organization provided ar 990, Part VII, Section A, line 1a. Complete Part III to provide an				
	☐ First-class or charter travel ☐ Hous	ing allowance or residence for personal use			
	☐ Travel for companions ☐ Payn	nents for business use of personal residence			
		h or social club dues or initiation fees			
	☐ Discretionary spending account ☐ Person	onal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organi	zation follow a written policy regarding payment			
-	or reimbursement or provision of all of the expenses of				
	explain		1b		
2	Did the organization require substantiation prior to rein	nbursing or allowing expenses incurred by all			
	directors, trustees, and officers, including the CEO/Execut	ive Director, regarding the items checked in line			
	1a?		2		
3	Indicate which, if any, of the following the filing organization				
	organization's CEO/Executive Director. Check all that apply				
	related organization to establish compensation of the CEO/I	•			
	·	en employment contract			
	— · · — · —	pensation survey or study			
		oval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII,	Section A, line 1a, with respect to the filing			
	organization or a related organization:				
а	Receive a severance payment or change-of-control paymen	t?	4a		~
b	Participate in, or receive payment from, a supplemental non	qualified retirement plan?	4b		~
С	Participate in, or receive payment from, an equity-based con		4c		~
	If "Yes" to any of lines 4a-c, list the persons and provide the	e applicable amounts for each item in Part III.			
	0   1   504/ \( \text{\( \text{\) \}}}}}}} \endet\right)}}}\end{\( \text{\( \text{\) \}}}}}}} \end{\( \text{\\ \text{\) \}}}}} \end{\( \text{\( \text{\)}}}}} \end{\( \text{\( \text{\) \}}}}} \end{\( \text{\( \text{\)}}}}} \end{\( \text{\( \text{\) \}}}}} \end{\( \text{\( \text{\( \text{\( \text{\( \text{\( \text{\( \text{\) \ext{\( \text{\( \text{\) \ext{\( \text{\  \ext{\) \ext{\( \text{\) \ext{\( \text{\) \ext{\( \text{\) \ext{\( \text{\) \ext{\  \ext{\  \ext{\  \exi{\  \ext{\( \)}}}}} \end{\( \text{\  \ext{\) \ext{\( \text{\  \) \ext{\  \exi{\  \ext{\  \ext{\  \exi{\  \ext{\  \exi}}}}}} \end{\  \ext{\  \exi{\  \exi{\  \ex}				
_	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizat				
5	For persons listed in Form 990, Part VII, Section A, line 1a, c compensation contingent on the revenues of:	ind the organization pay or accrue any			
•	The organization?		5a		~
a b	Any related organization?		5b		~
D	If "Yes" to line 5a or 5b, describe in Part III.		35		
	ii 100 to iii 0 da oi 00, acconso ii 1 art iii				
6	For persons listed in Form 990, Part VII, Section A, line 1a, o	lid the organization pay or accrue any			
	compensation contingent on the net earnings of:				
а	The organization?		6a		~
b	Any related organization?		6b		~
	If "Yes" to line 6a or 6b, describe in Part III.				
_					
7	For persons listed in Form 990, Part VII, Section A, line				.,
_	payments not described in lines 5 and 6? If "Yes," describe		7		~
8	Were any amounts reported in Form 990, Part VII, paid or ac	•			
	to the initial contract exception described in Regulation in Part III				/
	IIII CATCIII		8		-
9	If "Yes" to line 8, did the organization also follow the	rebuttable presumption procedure described in			
9	Regulations section 53.4958-6(c)?		9		

Schedule J (Form 990) 2014 Page 2

## Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)–(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

Note. The sum of columns (B)(I)-(III) for ea			f W-2 and/or 1099-MIS		(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)–(D)	in column (B) reported as deferred in prior Form 990
Nancy Uscher, President	(i)	312,120	0	15,664	11,726	9,901	349,411	0
1	(ii)	0	0	0	0	0	0	0
Jeffrey Riddell, VP for Finance	(i)	162,383	0	18,961	8,286	1,042	190,672	0
and Administration	(ii)	0	0	0	0	0	0	0
Gwen Freed, VP of Institutional	(i)	161,432	0	0	4,267	9,700	175,399	0
3 Advancement	(ii)	0	0	0	0	0	0	0
Jonathan Lindsay, VP for	(i)	163,807	0	0	5,650	7,203	176,660	0
Enrollment	(ii)	0	0	0	0	0	0	0
Moira Payne, Provost	(i)	149,978	0	0	6,903	8,544	165,425	0
5	(ii)	0	0	0	0	0	0	0
	(i)							
6	(ii)							
	(i)							
7	(ii)							
	(i)							
8	(ii)							
	(i)							
9	(ii)							
	(i)							
10	(ii)							
	(i)							
11	(ii)							
	(i)							
12	(ii)							
	(i)							
13	(ii)							
	(i)							
14	(ii)							
	(i)							
15	(ii)							
	(i)							
16	(ii)							

chedule J	(Form 990) 2014
Part III	Supplemental Information
Provide	the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this paradditional information.
or arry c	

### **SCHEDULE K** (Form 990)

# **Supplemental Information on Tax-Exempt Bonds**

**Employer identification number** 

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990.

▶ Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Cornish College of the Arts 91-0916534 Part I **Bond Issues** (i) Pooled financing (b) Issuer EIN (c) CUSIP # (d) Date issued (f) Description of purpose (g) Defeased (a) Issuer name (e) Issue price behalf of issuer Washington Higher Education Facilities Financing and refinancing costs 91-1306482 20.323.000 Yes No Yes No Yes No 12/01/2010 Authority associated with the college's facilities В C D Part II **Proceeds** C D Α В 0 0 3 20.323.000 0 5 0 0 7 202.371 8 9 20.120.629 10 0 11 0 12 0 13 2010 Yes Nο Yes Nο Yes Nο Yes Nο Were the bonds issued as part of a current refunding issue? . . . . . . V 15 Were the bonds issued as part of an advance refunding issue? . . . . . V 16 Does the organization maintain adequate books and records to support the final allocation of proceeds? Part III **Private Business Use** С В D Was the organization a partner in a partnership, or a member of an LLC, Yes Nο Yes Nο Yes Nο Yes No which owned property financed by tax-exempt bonds? . . . . . . . . . v Are there any lease arrangements that may result in private business use of 

#### Schedule K (Form 990) 2014 Page 2 Part III Private Business Use (Continued) В C D Α Yes No Yes Nο Yes No Yes No 3a Are there any management or service contracts that may result in private V **b** If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? c Are there any research agreements that may result in private business use of bond-financed property?........... v d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? 4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government . . . . . % % Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization. another section 501(c)(3) organization, or a state or local government . . . . ▶ % % % 0 % Does the bond issue meet the private security or payment test? . . . . . v **8a** Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued? **b** If "Yes" to line 8a, enter the percentage of bond-financed property sold or % % % c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2? . . . . Part IV Arbitrage

		1	A	I	3		С		
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No	Yes	No	Yes	No	Yes	No
	Penalty in Lieu of Arbitrage Rebate?		~						
2	If "No" to line 1, did the following apply?								
а	Rebate not due yet?		~						
b	Exception to rebate?		~						
С	No rebate due?		~						
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was								
	performed								
3	Is the bond issue a variable rate issue?	~							
4a	Thas the organization of the governmental issuer entered into a qualification								
	hedge with respect to the bond issue?	~							
b	Name of provider	KeyBank Na	ational						
С	Term of hedge		10.00						
d	Was the hedge superintegrated?		~						
е	Was the hedge terminated?		<b>'</b>						·

Schedule K (Form 990) 2014

Part	V Arbitrage (Continued)								
			A		В	(	C No.		D
		Yes	No	Yes	No	Yes	No	Yes	No
	Were gross proceeds invested in a guaranteed investment contract (GIC)? .		<b>'</b>						
b	Name of provider								
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period? .		<b>'</b>						
7	Has the organization established written procedures to monitor the								
	requirements of section 148?		~						
Part	V Procedures To Undertake Corrective Action								
			A		В		С	I	D
	Has the organization established written procedures to ensure that violations	Yes	No	Yes	No	Yes	No	Yes	No
	of federal tax requirements are timely identified and corrected through the								
	voluntary closing agreement program if self-remediation is not available								
	under applicable regulations?		~						
<b>Part</b>	VI Supplemental Information. Provide additional information for resp	onses to	questions	on Schedu	ıle K (see i	nstructions	5).		

### **SCHEDULE L** (Form 990 or 990-EZ)

# **Transactions With Interested Persons**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

▶ Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization **Employer identification number** Cornish College of the Arts 91-0916534

00	ion conege of the fitte	•							, ,	٠,.			
Par								1(c)(29) organiza a or 25b, or For			art V, line	e 40b.	
1	(a) Name of diagnalified	nornon	(b) Relationship be	tween	disqualified	person and		(c) Description	of transacti	on		(d) Cor	rected?
	(a) Name of disqualified	person	(	organiz	zation			(c) Description	i oi transacti	OH		Yes	No
(1)													
(2)													
(3)													
(4)													
(5)													
<u>(6)</u> 2	Enter the amount	of tox inquire	hy the ergen	izotio	n manaa	acro or dio	auglifi auglifi	ad paragna du	ing the v	005			
2	under section 4958					ers or als	-			ear	\$		
3	Enter the amount o	of tax, if any, on	line 2, above,	reimb	oursed by	the organi	izatior	١		<b>&gt;</b>	\$		
Par	Loans to and	l/or From Inter	ested Person										
	Complete if the		answered "Yes	s" on				38a or Form 99	00, Part IV	, line	e 26; or	if the	
(a) N	Name of interested person	(b) Relationship with organization	(c) Purpose of loan	fr	oan to or om the anization?	(e) Origir principal an		(f) Balance due	(g) In defaul	by	Approved y board or ommittee?		ritten ment?
				То	From				Yes No	Ye	es No	Yes	No
(1)	Nancy Uscher	President	Relocation exp		~	6	0,000	24,000	V	·	/	~	
(2)	<u> </u>		·										
(3)													
(4)													
(5)													
(6)													
(7)													
(8)													
(9)													
(10)								•					
Total		<u></u>	<u> </u>	· ·			. •	\$ 24,000					
Part	Grants or Ass Complete if the	sistance Bene ne organization	fiting Intereste answered "Yes	ed Pe s" on	Form 99	0, Part IV, I	ine 27						
(a)	) Name of interested person		ship between intere and the organizatio		(c) Amount	of assistance	(	d) Type of assistance	e	<b>(e)</b> Pu	urpose of a	assistan	ce
(1)													
(2)													
(3)													
(4)													
(5)													
(6)													
(7)													
(8)													
(9)													
(10)													

	. (Form 990 or 990-EZ) 2014				F	Page 2
Part IV	Business Transactions Invo Complete if the organization a	Iving Interested Persons. answered "Yes" on Form 990	, Part IV, line 28a, 2	8b, or 28c.		
	(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	organiz	aring of zation's nues?
					Yes	No
(1)						
(2)						
(3)						
(4)						
(5)						-
(6)						
(7) (8)						
(9)						
(10)						
Part V	Supplemental Information	-	!			
	Provide additional information	n for responses to questions of	on Schedule L (see	instructions).		

# **SCHEDULE M** (Form 990)

# **Noncash Contributions**

OMB No. 1545-0047

Open To Public

Department of the Treasury Internal Revenue Service

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

▶ Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

Inspection

Name of the organization **Employer identification number** Cornish College of the Arts 91-0916534 Part Types of Property

	Types of Floperty			(c)			
		(a) Check if	<b>(b)</b> Number of contributions or	Noncash contribution		<b>(d)</b> f determinin	ı.a
		applicable	items contributed	amounts reported on	noncash cont		
4	Art—Works of art			Form 990, Part VIII, line 1g			
1 2	Art—Works of art						
3	Art—Fractional interests						
4	Books and publications						
5	Clothing and household						
3	goods						
6	Cars and other vehicles						
7	Boats and planes						
8	Intellectual property						
9	Securities—Publicly traded		9	00 254	Market value		
10	Securities—Closely held stock .		7	00,330	ivial ket value		
11	Securities—Partnership, LLC,						
	or trust interests						
12	Securities-Miscellaneous						
13	Qualified conservation						
	contribution—Historic						
	structures						
14	Qualified conservation						
	contribution - Other						
15	Real estate - Residential						
16	Real estate—Commercial						
17	Real estate—Other						
18	Collectibles						
19	Food inventory	~	1	5,556	market value		
20	Drugs and medical supplies						
21	Taxidermy						
22	Historical artifacts						
23	Scientific specimens						
24	Archeological artifacts						
25	Other ► ( Instrument accessor)	~	1	1,000	market value		
26	Other ► ( gift cards )	~	1	250	market value		
27	Other ► ()						
28	Other ► (						
29	Number of Forms 8283 received						
	which the organization completed	FUIIII 0203	s, Part IV, Donee Acknowled	agement	29	Vac	Na
00	<b>B</b>					Yes	No
30a	During the year, did the organizat						
	28, that it must hold for at least the to be used for exempt purposes to					00-	
			e notating period:			30a	~
	If "Yes," describe the arrangemen Does the organization have a		tanca policy that require	a the review of any no	n otondord		
31	contributions?					24 ./	
32a	Does the organization hire or use				1	31 🗸	
<b>32</b> d	contributions?					32a	_
h						o∠a	
33	If "Yes," describe in Part II.  If the organization did not report as	n amount in	column (c) for a type of pro	nerty for which column (a)	s checked		
00	describe in Part II.	i amount III	ocidinin (o) for a type of pro	porty for without column (a)	o oneoneu,		

Schedule M (Form 990) (2014) Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

#### **SCHEDULE O** (Form 990 or 990-EZ)

### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 2014

Department of the Treasury Internal Revenue Service

► Attach to Form 990 or 990-EZ.

**Open to Public** Inspection

**Employer identification number** Name of the organization Cornish College of the Arts 91-0916534 Form 990, Part IV, Line 12b - Cornish College of the Arts is included in a consolidated financial statement with the Cornish Foundation that is audited in accordance with generally accepted auditing standards and presented in accordance with generally accepted accounting principles. Form 990, Part VI, Section A, Line 2 - Two of the trustees, C Douglas Francis and Marianne Francis, are a married couple. Form 990, Part VI, Section B, Line 11b - A copy of the 990 was first reviewed by the college's independent accounting firm, then was provided to the finance committee of the board to review and approve. After their review, the final copy was sent to all board members prior to filing. Form 990, Part VI, Section B, Line 12c - The college's board members complete an annual survey that is reviewed by the board and the officers of the college. The board appropriately addresses conflicts of interest as they arise. Form 990, Part VI, Section B, Line 15 - A subcommittee of the board of trustees annually reviews the President's performance and determines compensation. The committee utilizes peer salary surveys and other research in determining the President's salary. The President annually reviews officers' performances and determines compensation. Salary surveys and other research are used in determining compensation for key employees. Form 990, Part VI, Section C, Line 19 - The college makes its governing documents, conflict of interest policy, and financial statements available to the public upon request. Form 990, Part XI, Line 9 - Change in value interest rate swap agreement

### **SCHEDULE R** (Form 990)

Part I

**Related Organizations and Unrelated Partnerships** 

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990.

**Open to Public** Inspection

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990. Name of the organization

Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

Cornish College of the Arts

**Employer identification number** 91-0916534

(a) Name, address, and EIN (if applicable) of disregarded entity		Prima	<b>(b)</b> ary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Total income	<b>(e)</b> End-of-year assets	(f) Direct con entit	
<u>(1)</u>								
(2)								
(3)								
(4)								
(5)								
(6)								
Part II Identification of Related Tax-Exempt Organione or more related tax-exempt organizations of the second seco	zations Co	mplete if thax year.	e organization	answered "Yes" o	n Form 990, Par	t IV, line 34 beca	ause it ha	d
(a) Name, address, and EIN of related organization		(b) ry activity	(c) Legal domicile (state or foreign country)		(e) n Public charity state (if section 501(c)(3)		cont	(g) 512(b)(13) trolled tity?
							Yes	No
(1) Cornish Foundation (91-2105614) 1000 Lenora Street, Seattle, WA 98121	endowed s	scholarships	WA	501c3	11A	N/A		~
(2)								
(3)								
(4)								

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of- year assets		n) ortionate itions?	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	
(1)												
(2)												
(3)												
(4)												
(5)												
(6)												
(7)												

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	ownership C		) 12(b)(13) olled ty?
								Yes	No
<u>(1)</u>									
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									

Yes No

1a

1b

1c

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Gift, grant, or capital contribution to related organization(s)

c Gift, grant, or capital contribution from related organization(s)

d	Loans or loan guarantees to or for related organization(s)									_	1d		<u> </u>
е	Loans or loan guarantees by related organization(s)										1e		~
f	Dividends from related organization(s)										1f		~
g	Sale of assets to related organization(s)									. [	1g		~
h	Purchase of assets from related organization(s)									. [	1h		~
i	Exchange of assets with related organization(s)									. [	1i		~
i	Lease of facilities, equipment, or other assets to related organization(s)									_	1j		~
•	, , , , , , , , , , , , , , , , , , , ,												
k	Lease of facilities, equipment, or other assets from related organization(s)										1k		~
ï	Performance of services or membership or fundraising solicitations for related organization(s)										11	~	
m											1m		~
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)										1n	~	<u> </u>
	Sharing of paid employees with related organization(s)										10	~	
Ū	origining of paid originated with related organization(s)								•		10		
n	Reimbursement paid to related organization(s) for expenses										1p		~
P	Reimbursement paid by related organization(s) for expenses												<u> </u>
q	neimbursement paid by related organization(s) for expenses								•		1q		
											4		~
r													
r	Other transfer of cash or property from related organization(s)										1r		
s	Other transfer of cash or property from related organization(s)										1s	-11-	~
	Other transfer of cash or property from related organization(s)	omplete this li			 vered r					saction	1s	sholo	~
s	Other transfer of cash or property from related organization(s)	omplete this li	 ne, inclu	 uding co	 vered r (c)	 elatior	 ships	 and	trans	. saction	1s n thre		s.
s	Other transfer of cash or property from related organization(s)	omplete this li	 ne, inclu	 uding co	 vered r	 elatior	 ships	 and	trans	saction	1s n thre		s.
s 2	Other transfer of cash or property from related organization(s)	omplete this ling (b) Transaction	 ne, inclu	 uding co	 vered r (c)	 elatior	 ships	 and	trans	. saction	1s n thre		s.
<b>S 2 C C O</b>	Other transfer of cash or property from related organization(s)	omplete this ling (b) Transaction	 ne, inclu	 uding co	vered r	elation	ships	and	trans	. saction	1s n thre		s.
s 2	Other transfer of cash or property from related organization(s)	omplete this li (b) Transactic type (a-s	 ne, inclu	 uding co	vered r (c) unt involv	elation	ships	and	trans	saction (d) rmining a	1s n thre		s.
S 2 C(1)	Other transfer of cash or property from related organization(s)	omplete this li (b) Transactic type (a-s	 ne, inclu	 uding co	vered r (c) unt involv	elation	ships	and	trans	saction (d) rmining a	1s n thre		s.
<b>S 2 C C O</b>	Other transfer of cash or property from related organization(s)	omplete this li (b) Transactic type (a-s	 ne, inclu	 uding co	vered r (c) unt involv	elation	ships	and	trans	saction (d) rmining a	1s n thre		s.
S 2 Co (1) (2)	Other transfer of cash or property from related organization(s)	omplete this li (b) Transactic type (a-s	 ne, inclu	 uding co	vered r (c) unt involv	elation	ships	and	trans	saction (d) rmining a	1s n thre		s.
S 2 C(1)	Other transfer of cash or property from related organization(s)	omplete this li (b) Transactic type (a-s	 ne, inclu	 uding co	vered r (c) unt involv	elation	ships	and	trans	saction (d) rmining a	1s n thre		s.
S 2 (1) (2) (3)	Other transfer of cash or property from related organization(s)	omplete this ling (b) Transaction type (a-s	 ne, inclu	 uding co	vered r (c) unt involv	elation	ships	and	trans	saction (d) rmining a	1s n thre		s.
S 2 Co (1) (2)	Other transfer of cash or property from related organization(s)	omplete this ling (b) Transaction type (a-s	 ne, inclu	 uding co	vered r (c) unt involv	elation	ships	and	trans	saction (d) rmining a	1s n thre		s.
S 2 C (1) (2) (3) (4)	Other transfer of cash or property from related organization(s)	omplete this ling (b) Transaction type (a-s	 ne, inclu	 uding co	vered r (c) unt involv	elation	ships	and	trans	saction (d) rmining a	1s n thre		s.
S 2 C (1) (2) (3) (4)	Other transfer of cash or property from related organization(s)	omplete this ling (b) Transaction type (a-s	 ne, inclu	 uding co	vered r (c) unt involv	elation	ships	and	trans	saction (d) rmining a	1s n thre		s.
S 2 (1) (2) (3)	Other transfer of cash or property from related organization(s)	omplete this ling (b) Transaction type (a-s	 ne, inclu	 uding co	vered r (c) unt involv	elation	ships	and	trans	saction (d) rmining a	1s n thre		s.
S 2 C (1) (2) (3) (4)	Other transfer of cash or property from related organization(s)	omplete this ling (b) Transaction type (a-s	 ne, inclu	 uding co	vered r (c) unt involv	elation	ships	and hod o	trans	saction (d) rmining a	1s n three	t involv	V  S.

Schedule R (Form 990) 2014 Page 4

# Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

	(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all sed 501	partners ction (c)(3) zations?	<b>(f)</b> Share of total income	(g) Share of end-of-year assets	Disprop	h) ortionate ations?	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	managing partner?		General or managing		(k) Percentage ownership
				Sections 512-514)	Yes	No			Yes	No		Yes	No			
(1)																
(2)																
(3)																
(4)																
(5)																
(6)																
(7)																
(8)																
(9)																
(10)																
(11)																
(12)																
(13)																
(14)																
(15)																
(16)																

Part VII	Supplemental Information	Page 5
art VII	Provide additional information for responses to questions on Schedule R (see instructions).	
	Provide additional information for responses to questions on schedule h (see instructions).	